# **PMOC Monitoring Report**

# National Capital Purple Line Light Rail Transit Project Montgomery and Prince George's Counties, MD

Maryland Transit Administration (MTA)

**July 2018** 

PMOC Contract Number DTFT60-15-D-00003

Task Order Number 05 Project Number FTA- DC-27-5312

Work Order Number 04 OPs Referenced 25

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#### **EXECUTIVE SUMMARY**

## **Project Description**

The National Capital Purple Line ("Purple Line") is a 16.2 mile east-west Light Rail Transit (LRT) line extending inside the Washington, DC Beltway from Bethesda in Montgomery County, MD to New Carrollton in Prince George's County, MD. The Purple Line will operate largely at street level in a combination of dedicated and semi-exclusive right-of-way, and also includes segments on elevated structures and in tunnels. The alignment for the Purple Line will provide direct connections to Washington Metropolitan Area Transit Authority (WMATA) at Bethesda, Silver Spring, College Park, and New Carrollton, MD. The project will also connect to all three Maryland Area Regional Commuter (MARC) commuter rail lines, Amtrak, and local bus routes. The project includes twenty-one stations, two storage and maintenance facilities, and 25 light rail vehicles (LRVs). MTA is executing the project using a Public-Private Partnership (P3) method of project delivery. As documented in the Full Funding Grant Agreement (FFGA), the estimated project cost is \$2,407,030,288 and the scheduled Revenue Service Date (RSD) is December 31, 2022.

#### **Project Status**

Following the execution of the FFGA on August 22, 2017, the Purple Line Project is currently in the Construction phase, with Purple Line Transit Partners (PLTP) as the P3 Concessionaire.

#### Scope / Significant Activities

- MTA continued negotiations with CSX on amendments to the existing third party agreement regarding station finishes details and required vertical clearance at the Silver Spring Transit Center (SSTC) mezzanine connector pedestrian bridge, an electrification crash barrier, CSX drainage design requirements, and final approvals for the new access road into the CSX yard.
- The Alternative Technical Concept (ATC) offered during the proposal process for the Baltimore-Washington Parkway bridge span widening construction methods has been accepted. MTA is preparing documentation that this ATC has no impact on the project's environmental decision to submit to FTA for concurrence.
- The ATC offered during the proposal process for the use of jet fans at the Bethesda Station in lieu of vent shafts is nearing the final reviews for acceptance. PLTP's final design package is anticipated in mid-August 2018 and will be submitted to the State Fire Marshall to enable the State Fire Marshall to offer a final decision. If the ATC is found to be acceptable by the Fire Marshall, it would eliminate the need for vent towers and their associated Right of Way (ROW) acquisition.
- Construction activities continued throughout the corridor. Utility relocation activities continued throughout the corridor; clearing and grubbing continued along the Georgetown Branch Trail and in Columbia Country Club; the Lyttonsville Place Bridge closed as scheduled and bridge demolition is in process; demolition of buildings on acquired property continued in various locations, and utility disconnects are in process or are scheduled at various other locations before those affected buildings are demolished; tree clearing was completed at the Silver Spring International Middle School; excavation commenced for the deep shaft and the Purple Line lobby at Bethesda Station; Support of

Excavation (SOE) continued with pile driving and installation of lagging and soil nails at Manchester Place station; tunnel excavation continued with 74 feet of the first heading completed for the approximately 1100-foot of total tunnel length; tree clearing was completed on the UMD campus with stump grinding continuing; test pitting continued on Campus Drive; saw cutting and removal of the median continued on Kenilworth Avenue; and preparations for pad construction for the maintenance building at Glenridge continued.

- Vehicle manufacturing activities, coordinated with design progress, continued in Spain in May and early June 2018. All CAF intermediate design submittals have been completed and final design submittals continue. CAF design remains approximately 60 days behind schedule and manufacturing is approximately 30 days behind schedule. The carbody stress (crashworthiness) analysis was returned with comments and is undergoing comment resolution by CAF. Shock and vibration test continue to be performed by various manufacturers. MTA rejected CAF's requested design deviation to utilize an environmental test chamber shorter than the overall vehicle for a second time, and recommended that the existing facility be lengthened to accommodate the Purple Line vehicles. The first carshell is currently scheduled to ship from Spain to Elmira, NY for final assembly in August or possibly September 2018.
- The Purple Line project continues to prepare documentation of minor changes to the project to submit for FTA concurrence with MTA's assessment of no impact to the project's environmental clearance and Record of Decision, including;
  - MTA submitted a large package of several hundred Limits of Disturbance (LOD) changes to FTA on June 21, 2018, which continues under FTA review and comment.
  - An urgent LOD change associated with the Montpelier stormwater management site in Prince George's County, which was identified after the above package was prepared, is to be submitted to FTA for review and approval.
  - Documentation of the change in construction approach represented in the recently approved ATC for the Baltimore-Washington (B-W) Bridge will be submitted



- MTA is responsible for providing offsite streams, wetlands and stormwater mitigation:
  - For wetlands mitigation, MTA completed the 100% design packages in June 2017, and continues to address a few additional minor comments from MDE.
  - For stream mitigation, MTA completed the 100% design packages in June 2017 and received approval from MDE in May 2018. MTA is preparing the solicitation package.
  - MTA had received MDE approval for greater than the 5 acres required to be in place by June 30, 2018 in accordance with the P3 contract, and is awaiting PLTP's final approved on-site mitigation capacity to determine if any off-site facilities need to be constructed.

- The site development design package for the Prince George's County Montpelier Basin site for SWM is advancing through review by the Prince George's County Soil Conservation District. The Montpelier site is estimated to generate 6.1 acres of credit; current estimates of Prince George's County offsite stormwater mitigations needs are for approximately one acre.
- Right of Way acquisition activities continue for the required 468 private and 139 public parcels (607 parcels total, a decrease of 10 since last report). Through July 11, 2018, all but 9 of the private parcels are in MTA possession, such that they and the public parcels can be made accessible for construction as necessary. Settlement / condemnation values continue to trend somewhat higher than the SCC budget. MTA also evaluated and reduced the approximately 280 additional small acquisitions initially identified by the P3 Concessionaire for utility relocations to a current total of approximately 193 parcels. The cost responsibility for these additional parcels has not yet been negotiated.
- MTA and Prince George's County continue to negotiate terms and conditions for their Memorandum of Agreement to reflect the agreed to combination of cost reductions and an additional \$2 million of Prince George's County funding for the Polk Street replacement for the Prince George's County Parks maintenance facility. The updated design package incorporating the agreed cost saving measures was completed, including five bid alternates to allow flexibility in the final award and associated cost. MTA's Procurement Department is preparing the final package for the solicitation for the D-B contract. Advertisement of the solicitation is planned for July 2018, with award and NTP anticipated in January 2019.
- As the project ramps up construction activities, MTA is similarly adapting its management capacity and capability by adjusting its personnel resources, including strengths in construction management, construction safety, right of way acquisition, public outreach during construction and safety and security certification.

#### Cost

- The project's documented expenditures are \$825.9 million through May 2018 which is less than the total expenditures reported in last month's report, due to MTA's identification of errors in the real estate and Professional Services expenditures through last month, both of which resulted in credits to the project.
- Currently, all \$149.35 million of the original \$149.35 million contingency remains.
- Several Change Orders that have a potential cost impact on the project contingency are in process.
- Mitigation to recover the schedule may also result in added costs to the project.
- Refer to the Core Accountability Table below for additional project cost information.

#### <u>Schedule</u>

The following are the current key milestone dates for the project based on the March 15,
 2017 progress update of the master project schedule (latest approved issue of the schedule was over a year ago) and as modified by the most recent project developments discussed

between MTA and the PMOC. (Previously actualized milestones are not shown here for brevity, but are presented in the body of the report.)

National Capital Purple Line LRT Key Milestone Dates						
All Significant ROW Acquisition & Relocation	As needed by construction					
P3 Ready to Commence Revenue Service	TBD*					
MTA Opens for Revenue Service	TBD*					
Revenue Operations Date (includes contingency)	December 31, 2022*					
FFGA Revenue Service Date (includes contingency)	December 31, 2022					

<sup>\*</sup> Project Revenue Service and Revenue Operations are dependent on the ongoing Recovery Schedule development, and dates indicated reflect expected future schedule recovery and mitigation efforts, which have not yet been achieved.

• PLTC currently does not have an approved recovery schedule. Instead, PLTP submits four-week look-ahead schedules on a weekly basis, and MTA project controls personnel track historical and forecasted project progress based on these submittals. Through January and February 2018, MTA and PLTP conducted schedule mitigation workshops and PLTP has been submitting multiple progressive versions of a mitigated schedule for MTA review; however, agreement on a schedule to achieve the FFGA Revenue Service date has not yet been reached. See the Major Problems and/or Issues subsection of this report, below.

## **Core Accountability**

FFGA Core Accountability Items							
	Project Status:	Original at FFGA:	Current Estimate (EAC):				
Cost	Cost Estimate	\$2,407,030,289	\$2,407,030,289				
	Unallocated Contingency	\$90,535,748	\$90,535,748				
Contingency	Total Contingency (allocated plus Unallocated)	\$149,349,825	\$149,349,825				
	Revenue Service Date (FFGA)	December 31, 2022	December 31, 2022				
Schedule	MTA Target Revenue Service Date	March 31, 2022	TBD				
			Percent (as				
		Amount (\$)	percent of total)				
P3 Planned Value to Date	Total budgeted cost of work scheduled to date (if available) <b>NOTE 1</b>		percent of				
	` '		percent of				
to Date P3 Earned Value	NOTE 1  Budgeted cost of work completed to date, i.e., actual total value of work earned or done (if available)	Not Available	percent of				

	FFGA Core Accountability Items			
		Amount (\$)	Percent	
	Total contracts awarded to date (Note 2)	\$2,237,961,100	93.0%	
Contracts	Total construction contract awarded to date (construction contracts only) (Note 3)	\$1,043,378,886	99.5%	
	Physical construction work completed (amount of construction contract work actually completed) (Note 4)	\$133,808,361	12.8%	
Major Issues	Status	Comments / Action Action	/ Planned	
	See discussion below			
	Date of Next Quarterly Meeting (if known):	August 1	15, 2018	

- NOTE 1 (Core Accountability Table). The Planned Value to Date and the Earned Value to Date are currently not available, since even approximated values have become unreliable and/or misleading until re-baselining of the P3 cost-loaded schedule is completed. This effort is ongoing with the P3 Contractor, and is anticipated no earlier than 3Q CY2018.
- NOTE 2 (Core Accountability Table). Amount includes value of all construction, right of way, vehicle and professional services contracts awarded to date (right of way "awarded" value is the cost of right of way to date). Percentage is calculated based on total project cost estimate of \$2,407,030,289.
- NOTE 3 (Core Accountability Table). Amount includes the SCC 10 through 50 values of all contracts awarded to date. Percentage is calculated based on total project planned SCC 10 through 50 costs contained in the latest project SCC Workbook.
- NOTE 4 (Core Accountability Table). Amount includes the SCC 10 through 50 values expended to date. Percentage is calculated based on total project planned SCC 10 through 50 costs contained in the latest project SCC Workbook.

#### Major Problems and/or Issues

- According to the PMP, the Master Schedule is to be updated monthly; however, the most recent approved Master Project Schedule update is as of March 15, 2017. Since the December 2016 baseline schedule no longer reflects project conditions, the project does not currently have a resource-loaded Master Integrated Project Schedule to serve as a management tool.
- During the first week of May 2018, MTA sent a Directive Letter to PLTP requiring PLTP to use the December 15, 2017 (data date) version previously submitted as a draft recovery schedule, and to include certain of the schedule mitigation actions agreed on during PLTP / MTA workshops through the first Quarter of 2018, as well as a revised right of way schedule that MTA produced with its latest information and provided to PLTP. According to MTA, the submitted schedule, which was received a month late on July 5, 2018, was not based on the December 2017 draft schedule update and did not include the mitigations agreed to in the scheduling workshops, as directed by MTA. The mitigated version of the submitted schedule indicated the start of revenue service later than the current FFGA

## Revenue Service Date of December 31, 2022.

- Mitigation to recover the schedule may potentially result in added costs to the project, which will need to be negotiated with PLTP.
- Both MTA's delivery of properties to Purple Line Transit Constructors (PLTC) and PLTC's progress toward needing those properties for construction are significantly behind the schedule anticipated in the P3 contract. MTA is managing this through weekly meetings of a MTA/PLTP right of way task force that evaluates the needs of the dynamic construction schedule "early start" and "late start" dates for construction activity on each property, and determines work around plans to avoid impacts to the extent possible.
- PLTP's completion of its design scope is proceeding significantly behind the schedule anticipated in the P3 contract. As a result, the construction schedule has also slipped, and therefore, PLTP's need for the properties discussed above has also slipped.

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#### MONTHLY MEETING REPORT

#### Introduction

The Project Management Oversight Contractor (PMOC) visited MTA's Purple Line project offices in Riverdale, MD on July 12, 2018, and updated information as of that date is reflected in this report.

## A. Project Status

After the U.S. Court of Appeals reversed the vacation of the Record of Decision (ROD) in July 2017 (refer to the **Environmental** section of this report for details), the FFGA was executed on August 22, 2017, approximately one year later than planned. The Purple Line project is currently in the Construction phase.

## **MTA Design**

MTA's General Engineering Consultant (GEC) completed the Purple Line project design to approximately 30% design level in fall 2013 with incremental enhancements through late 2015, and this design formed the basis of the Request for Proposal (RFP) for the P3 contract. See the **P3** (**Purple Line Partnership Constructors**) **Design** section below for the further advancement of this design.

MTA continued to advance the design to 100% for the following scopes, to support construction contracts under a Design-Bid-Build delivery method separate from the P3 scope:

- Wetlands mitigation MTA completed the 100% design packages in June 2017, and continues to address a few additional minor comments from MDE. *MTA plans to advertise in January 2019*.
- Stream mitigation MTA completed the 100% design packages in June 2017 and received approval from MDE in May 2018. The project team is working with the MTA Procurement department to prepare the solicitation package, with a targeted issue date of November 2018.
- Montgomery County off-site stormwater management (SWM) sites MTA completed design and obtained MDE approval of more than the P3 contract-required 5 acres of off-site mitigation on May 29, 2018, ahead of the June 30, 2018 contract deadline, but may not need to actually construct the sites. See the Environmental Mitigation section of this report for the current requirements.

MTA also is performing the design to support a Design-Build contract for the replacement of the existing Prince George's County Parks Maintenance Facility with a facility on Polk Street. See the **Real Estate Activities** section of this report for further details.

## P3 (Purple Line Transit Constructors) Design

Among the Purple Line Transit Partners (PLTP) partnership, Purple Line Transit Constructors (PLTC) is the partner responsible for the design and construction of the capital project.

PLTC also continues to incorporate two remaining Alternate Technical Concepts (ATCs) identified during the proposal process that were approved by MTA:

- Use of jet fans at the Bethesda Station in lieu of vent shafts. MTA and Carr Properties came to agreement on Carr providing for an underground box structure in which the Purple Line project activities can continue while Carr's redevelopment proceeds above it. MTA and Carr Properties executed the MOA March 2018. Due to other slippages in the project schedule, the date by which the box structure is needed to allow Purple Line work to continue unimpeded was revised from December 2018 until March 2019. Carr's contractor continues excavation and support of excavation installation for the Carr development parking garage, which will support the Purple Line construction box. MTA issued PLTP a Limited Notice to Proceed to review Carr's calculations during construction to eliminate any related issues at construction turnover to PLTP. The final determination of compliance with National Fire Protection Association (NFPA) Standard 130, which will establish acceptability of the ATC, is with the State Fire Marshall, who reviewed and had no comments on the intermediate design, but will not offer a final decision until the final design is reviewed. As of mid-July 2018, PLTP is stating that the final design package will be delivered in mid-August 2018, when it will be submitted to the State Fire Marshall for final approval. If the jet fan ATC is found to be acceptable and is approved by the Fire Marshall, it would eliminate the need for vent towers and their associated Right of Way (ROW) acquisition. Also, if this ATC is accepted, PLTP will prepare the documentation substantiating that this change has no impact on the environmental decision on this project for MTA to submit for FTA's review and concurrence.
- Baltimore-Washington Parkway Bridge span widening construction methods. PLTC resolved and responded to comments from the National Parks Service (NPS) in Denver, CO, and the responses were accepted by the NPS in March 2018. The package of information that was submitted to the Maryland Historic Trust (MHT) in mid-February 2018 underwent MHT's 30-day review period, and MHT responded that it had no concerns with the ATC. The requisite PLTP performance bond language has been agreed and the bond has been executed. Final NPS approval of the ATC is through issuance of the Special Use Permit for work on the bridge, which was fully executed on June 7, 2018. MTA plans to submit documentation in the next several weeks that this ATC has no impact on the project's environmental decision to FTA for concurrence.

CSX Railroad informed the project team that its updated design criteria, which were issued after the "setting date" of the P3 contract, are now applicable to the Purple Line design. MTA and CSX also continue to work on the Construction Agreement, and to resolve the applicable version of the design criteria and the following specific items:

- MTA continues to work with WMATA to resolve CSX comments that would disallow passenger amenities (fare gates and ticket vending machines) on the Silver Spring Transit Center Purple Line mezzanine connector pedestrian bridge above CSX tracks. Feedback recently received from CSX that considers the pedestrian bridge as "occupied space", and MTA and PLTP continue to await CSX's clarification of what this entails. CSX has also commented on shifting the position of some of the fare equipment,
- CSX has provided review comments disallowing revised drainage networks to connect to CSX's existing drainage culverts. CSX provided a list of the specific culverts that cannot be used, which includes essentially all of the available culverts, and CSX has not moved on this issue. PLTP continues to prepare alternate concepts for connecting into the County's sewer system, to reach an affordable solution that is acceptable to CSX. The drainage is due to the separately funded Capital Crescent Trail project, but the Purple Line project team is evaluating the situation to manage any resultant effects that could impact the Purple Line FFGA budget or schedule.
- Details for a new access road into the CSX yard that would minimize impact to both Purple Line and CSX operations. CSX and MTA reached an agreeable solution, which has been incorporated into the Purple Line construction amendment to the CSX agreement, but which still requires design details to be reconciled by PLTP before it will be accepted by Montgomery County and CSX.
- CSX objected to the project's specification of a clear solid upper section of the
  electrification crash barrier based on the community's aesthetic preferences, and
  instead wants chain link fence which would dangle rather than fall if hit by a car.
  PLTC provided the detailed information requested by CSX to show the
  acceptability of the clear solid crash barrier, and MTA/PLTP are still waiting for
  approval from CSX.

Agreements for use of WMATA property at the four common station areas is discussed in the **Real Estate Activities** subsection of this report.

MTA's assessment of PLTC design progress continues to forecast design completion by the end of calendar year 2018. The original Baseline Schedule anticipated design completion by late fall 2017.

In early 2018, PLTC realigned some of its design work to add resources and further expedite packages that have been slipping schedule. Specifically, PLTC added subcontractor HNTB to design some of the bridge and aerial structures that had previously been in subcontractor Atkin's scope. MTA's continued assessment of this change is that it has had a net beneficial effect on design progress.

## **Construction**

## MTA Scope

Although the P3 concessionaire is responsible for the majority of the project construction, MTA also has construction responsibility in the areas of the new Prince George's County Parks Maintenance Facility, wetlands mitigation, stream mitigation and some offsite stormwater management sites. Forest mitigation has been accomplished by MTA without the need for additional construction. None of these construction contracts have yet been awarded, but once awarded, they will be discussed in this section of the report.

#### P3 Scope

Recent (through early July 2018) construction activities throughout the alignment included:

Area 1: Overhead Pepco lines were relocated and installation of a box culvert storm drain was started along Sleaford Road; clearing and grubbing continued along the Georgetown Branch Trail and in Columbia Country Club; overhead utility relocations continued in the Lyttonsville area and are scheduled to complete in mid-July 2018; the Lyttonsville Place Bridge closed as scheduled on June 18, 2018 and the bridge deck, beams and one abutment have been demolished to date; Pepco electrical disconnects are required before demolition of the Spring Center can continue; utility disconnects are in process at the Rite Aid and FedEx building to allow demolition there, tree clearing was completed at the Silver Spring International Middle School. Excavation commenced for the deep shaft and the Purple Line lobby at Bethesda Station.

Area 2: At the Manchester Place station, Support of Excavation (SOE) continued with pile driving and installation of lagging and soil nails, and tie-back work is to start shortly. At Plymouth Tunnel east portal, tunneling continued, with 74 feet of the first heading completed as of July 12, 2018.

Area 3: Demolition continued on the Mega Mart and was completed for the Precision Tune buildings; during the Mega Mart demolition, the front wall collapsed and debris fell into the street damaging several cars but avoiding bodily injury; tree clearing was completed on the UMD campus with stump grinding continuing; sewer capping was in process on the UMD campus to allow demolition of "the 212 Building"; test pitting continued on Campus Drive; saw cutting and removal of the median continued on Kenilworth Avenue; warning signs and Erosion and Sedimentation controls were installed near the Baltimore-Washington Parkway Bridges; continued preparations for pad construction for the maintenance building at Glenridge.

*See Appendix 10 of this report for construction photographs.* 

#### **Real Estate Activities**

As of July 11, 2018, the total number of planned property acquisitions is 607, including 468 privately owned properties and 139 public acquisitions. For the private properties, to

date a total of 475 offers have been made including for parcels that have been eliminated, 234 offers have been accepted, 459 parcels are in MTA possession (some of which are properties that have been filed for condemnation under the State Highway Administration (SHA) process), and 252 properties have completed settlement. Currently, 281 properties are in process for condemnation, and of these, condemnation has been filed for 142 properties, excluding those that have been optioned or settled. Additional small parcel acquisitions are expected to be added to the total as utility down-guys and other utility relocation needs are identified as the project progresses. In December 2017, PLTP submitted a list of approximately 280 such utility relocation-related parcels. MTA has resolved that it will acquire these properties, rather than executing amendments to the utility agreement to have the utility companies perform this function. MTA's ability to perform appraisals in-house for these parcels or to waive appraisals for low value, uncomplicated parcels would expedite the process somewhat. MTA continues to review such requests for additional properties from PLTP to eliminate the need wherever possible. As of July 11, 2018, the initial request has been reduced to approximately 193 parcels. Of these, 52 are public property and will be acquired by agreement, 138 are SHA process and 3 are MTA process. Also, most of the additional parcels affect property already acquired or currently in the acquisition process. MTA is separately tracking the additional parcels (98% are for utility relocations) in its right of way tracking system to best manage changes to parcels already acquired or in the process of acquisition. As of July 11, 2018, the MTA and PLTP cost responsibility for each parcel has not yet been worked out, with the immediate effort being on expediting the acquisitions so as to not impact construction.

The Purple Line Project will require a total of 157 relocations, of which 57 are residential and 100 are businesses. Through July 11, 2018, 154 move outs have been completed. In February 2018, MTA came to agreement with the relocation of the Post Office, which was the last remaining tenant in the Spring Center Shopping Center acquired by the project. July 31, 2018 is the move-out date according to the Spring Center Shopping Center lease termination agreement with the Post Office. The Post Office signed a lease to relocate to the Silver Spring Library building for the short term until its final location is decided and ready. Construction at the Silver Spring Library to prepare the facility for the Post Office to move in is was completed in early July 2018 except for the installation of the new IT system by the Post Office's contractor. The move is now anticipated in mid to late August 2018. Once the Post Office relocates, the entire property at Spring Center will be available for remaining demolition and then construction usage.

Properties that have not yet settled due to disputed compensation values have been going to trial in accordance with the ROW acquisition process. MTA is tracking actual acquisition costs versus planned expenditures so that contingency can be effectively managed, and shares this information with the PMOC. Settlement / condemnation values continue to trend somewhat higher than the SCC budget.

Certain parcels of property currently owned by WMATA and needed for the Purple Line project (at Bethesda, Silver Spring, College Park and New Carrollton) will be acquired via easements from WMATA, as approved by WMATA's Board in late January 2018. In lieu of monetary compensation, MTA will provide WMATA with some of MTA's current

property at New Carrollton. The property plats at Bethesda have already been approved by WMATA. MTA completed plats for the properties at Silver Spring and New Carrollton, and after MTA legal review, these will be submitted to WMATA for approval. MTA will prepare the plats for the property at College Park after WSSC utility relocations are completed there. Since MTA has identified that federal (Highway) funding sources were used for the acquisition of the New Carrollton property, MTA will provide FTA with the requested documentation upon transfer on the property, which is not expected to occur until somewhat later in the project, to appropriately record responsibility for parcels with federal funding assistance.

MTA's delivery of properties to PLTC has fallen significantly behind the schedule committed in the P3 contract. On the other hand, PLTC's progress toward needing those properties for construction is also significantly behind the schedule anticipated in the P3 contract. To manage its risk relative to property availability for construction by the concessionaire, MTA had assembled a task force of Purple Line project team members specializing in right of way, construction management, scheduling, risk management and third party agreements. The task force has been meeting recently a weekly basis to review the forecasted property availability dates based on the latest ROW schedule update relative to the concessionaire's progressed schedule, including the concessionaire's "early start" and "late start" dates for construction activity on each property. As of July 12, 2018, 9 properties remain for which MTA does not yet have possession.

Acquisition of the property required for the Traction Power Substation (TPSS) at the middle school in Silver Spring will be via an easement from Montgomery County with the agreement of the School Board. In early 2018, MTA made a presentation to the Montgomery County School Board of Education and received concurrence to work with the school's construction group to get agreement on property needed and a construction access agreement so that construction can commence on the site during summer 2018. On June 12, 2018, the School Board approved a right of entry for PLTC to start work to place the TPSS on this site.

The relocation of the existing Prince George's County Parks Maintenance Facility to make way for the siting of the new Purple Line Glenridge light rail maintenance facility, is being implemented as a negotiated/functional replacement. MTA's Procurement Department is managing the Design-Build (D-B) contract solicitation for the Prince George's County facility. The RFP for the Polk Street Facility Design-Build contract was initially advertised on September 21, 2016 and resulted in two proposals that significantly exceeded the Engineer's Estimate. The RFP was canceled. MTA worked with Prince George's County to revise the scope to reduce pricing expected on a re-solicitation, and to secure an additional \$2 million commitment from Prince George's County in October 2017 to address the remaining funding gap. The additional costs and funding are being processed in an amendment to the Memorandum of Agreement (MOA), for which a final draft agreement is undergoing legal review by Prince George's County. The updated design package incorporating the agreed cost saving measures was completed, including five bid

alternates to allow flexibility in the final award and associated cost, and was submitted to Prince George's Parks for a two-week review period. All comments were resolved and the package was forwarded to MTA's Procurement Department for incorporation into the solicitation for the D-B contract.

Award and NTP are

anticipated in January 2019. A 16-month design and construction period is being reflected in the solicitation documents. In the interim, the Prince George's County Maintenance facility functions have been relocated to a temporary facility, and are currently not being impacted by events related to the construction of the replacement facility.

#### **Third Party Agreements**

All major third party agreements, specifically, those agreements with Washington Gas, Verizon, Potomac Electric Power Company (Pepco), CSX Railroad, the University of Maryland (UMD), Montgomery County Parks, Prince George's County Parks, Washington Metropolitan Area Transit Authority (WMATA), Washington Suburban Sanitary Commission (WSSC), Montgomery County and Prince George's County, were executed as of June 7, 2016.

After execution of its Third Party Agreement, Verizon required that certain currently overhead lines be placed underground when they cross the alignment. To minimize the total cost impact of this change, MTA and Verizon reduced the number of occurrences to 34 locations. PLTC submitted its cost estimate to place these 34 locations underground, and that cost estimate continues in negotiation between MTA and PLTC.

Cost responsibility will be negotiated after agreement is reached on the final estimated cost.

In early June 2018, MTA and PLTP completed negotiation of all remaining third party agreements with the smaller utility and fiber companies, recently executing agreements with Verizon Business and MEDCO. According to MTA, most of the minor fiber / telecom utilities are not co-located with the electrical utilities, and where they are, Pepco's arrangement with the fiber / telecom utilities does not require Pepco's relocation schedule to be driven by that of the minor fiber / telecom companies.

In addition, amendments for existing executed agreements continue as needed, with current significant items including:

- With CSX, for various issues as discussed earlier in this report
- A security agreement amendment with UMD to address shared data
- With Prince George's County to address the added cost of the Prince George's County Parks replacement maintenance facility

#### Project Delivery Method, Contract Packaging and Procurement

The MTA project team identified Public Private Partnership (P3) as the project delivery method for the Purple Line. The majority of the capital cost of the Purple Line project has

been packaged into a Design-Build-Finance-Operate-Maintain (DBFOM) P3 contract. This delivery method fits the State's legal definition of a P3 in that it involves a long-term, performance-based agreement between MTA and a private entity (the P3 "Concessionaire") where appropriate risks and benefits are allocated in a cost-effective manner between the contractual partners. The concessionaire is performing some functions normally undertaken by the transit agency, but MTA remains ultimately accountable for the Purple Line and its public function.

The Request for Qualifications (RFQ) for the P3 contract was issued on November 8, 2013 and resulted in the receipt of submittals from six teams. An RFP was issued to four proposers on July 25, 2014. After multiple addenda, including requests for Alternative Technical Concepts and requests made by the Maryland Secretary of Transportation for scope cost reduction concepts and commercial/financial cost reduction concepts, technical and financial proposals were received from all four P3 proposing teams in November 2015 and December 2015, respectively. MTA negotiated an approximate 36-year P3 contract, including nearly 6 years of construction and 30 years of operations, and on March 2, 2016, announced that Purple Line Transit Partners (PLTP) had been selected as the P3 concessionaire. Commercial Close occurred on April 7, 2016, and Financial Close of the P3 occurred on June 17, 2016.

### Environmental

The FTA issued a Record of Decision (ROD) on March 19, 2014. The National Park Service (NPS) issued its ROD on July 16, 2014. MTA has continued to submit reevaluations as required based on design advancement and other causes. Approximately 65 Limits of Disturbance (LOD) cases were initially submitted to FTA and approved. The project team then identified over 600 additional LODs, which were packaged into two additional submittals. The first expedited package of approximately 20 high priority cases was submitted to FTA and was approved by FTA on February 9, 2018. MTA submitted the remaining cases in a large package of several hundred cases to FTA on June 21, 2018.

In addition, an emerging urgent need for approval of an LOD change associated with one specific property acquisition (the Kaldis property) was identified in April 2018 and submitted to FTA the week of May 7, 2018, and was approved by FTA on June 8, 2018. Documentation of the change in construction approach represented in the recently approved ATC for the Baltimore-Washington (B-W) Bridge will be submitted to FTA for concurrence that this ATC has no impact on the project's environmental decision. Another urgent LOD change associated with the Montpelier stormwater management site in Prince George's County was identified in June 2018, and MTA plans to submit it to FTA after the B-W Bridge ATC package, above. MTA will also submit any additional emerging LOD cases, as well as the ATC for the Bethesda station jet fan for FTA review after that change is formally accepted by MTA.

The Rosemary Hills Elementary School requested MTA to perform the planned tree removal during summer 2018 before children return to school in the fall due to safety concerns. This would require tree removal in designated "forested areas" during the

On August 3, 2016 in response to the lawsuit filed by the Friends of the Capital Crescent Trail against the FTA, a federal judge filed his Order and accompanying Memorandum Opinion. In those documents, it was ordered that the ROD for the Purple Line was vacated and remanded, and that a Supplemental Environmental Impact Statement (SEIS) be prepared, in accordance with the accompanying Memorandum Opinion. In a subsequent Order and Opinion filed on November 22, 2016, the judge in part revised the earlier Order by remanding to FTA the responsibility to determine if an SEIS is required, however, the ROD remained vacated. On May 30, 2017, the judge issued his ruling that dismissed the lawsuit except for the reassessment of the impact of declining Washington Metro ridership on the Purple Line Project's Environmental Impact Statement. The Washington Metro ridership aspect of the ruling was immediately appealed by the Maryland Attorney General. On July 19, 2017, the U.S. Court of Appeals reversed the vacation of the ROD, and set an expedited schedule for the appeals process. The appeals hearing occurred on November 1, 2017. The Appeals Court ruling was issued on December 19, 2017, in which the judges ruled in favor of FTA and the project, and that the transit agencies would not have to conduct a new environmental study to examine other potential routes for the Purple Line.

A second lawsuit was filed by the Friends of the Capital Crescent Trail after the FFGA signing and groundbreaking ceremony was held on August 28, 2017. The September 19, 2017 Preliminary Hearing resulted in no temporary injunctions or restraining orders, and project construction is proceeding as the case progresses through the court system. On December 5, 2017, FTA and MTA filed a Motion to Dismiss. The plaintiffs subsequently amended and significantly revised the complaint in December 2017, and on March 1, 2018, MTA and FTA filed a Motion to Dismiss. On March 29, 2018, the Plaintiffs filed their response. Both parties continue to await the judge's decision.

#### **Environmental Mitigation**

Required mitigation for reforestation was achieved through the purchase of 82.5 acres of off-site credits. This is expected to be more than needed, which will be confirmed by the design performed by the P3 Concessionaire. The Forest Conservation Plan (FCP) was formally submitted to the Maryland Department of Natural Resources (DNR) in August 2016 for approval. The DNR concurred with the FCP on January 31, 2017, and the final approved FCP was received from DNR on July 31, 2017. As LOD cases are identified, they are also reviewed against the FCP credits to maintain an accurate accounting of the reforestation mitigation.

The Joint Permit Application (JPA) for Wetlands and Stream mitigation was formally submitted to the USACE and the MDE in August 2016. In late February 2018, MDE issued its Non-Tidal Wetlands and Waterways permit in advance of the USACE permit, even though it was a joint application. However, due to the passage of time since the permit had been drafted, several details contained obsolete information. As a result, MDE updated

and issued the permit again on March 5, 2018, after which it went into a 30-day review period. Two comments, related to traffic, were received and closed, and the permit was finalized as of the first week of April 2018. The USACE completed its National Environmental Policy Act (NEPA) and conditions review and public interface, receipt of comments and comment resolution, and issued the Section 10 404 Permit on March 14, 2018. This timing supports MTA's planned advertisement for the Wetlands and Streams mitigation construction contracts.

The project team continues to address the environmental mitigation for wetlands through the development of the off-site Ken-Gar location. The Ken-Gar final plans were submitted to the Maryland Department of the Environment (MDE) and the US Army Corps of Engineers (USACE) in June 2017, completing the requirements for permits to be issued by these agencies. Wetlands mitigation will be implemented by a separate design-bid-build construction contract administered by MTA. MTA reviewed the JPA permits as issued, and found nothing that would cause a change in the wetlands mitigation design as developed; however, MDE had several minor comments which MTA is addressing. MTA plans to advertise the Ken-Gar Wetlands Mitigation construction contract in January 2019, with NTP anticipated in June 2019 and project completion anticipated after a four to six month construction duration.

Stream mitigation is continuing through the development of Paint Branch. The Paint Branch final plans were also submitted to the MDE and the USACE in June 2017. Stream mitigation will also be implemented by a separate design-bid-build construction contract administered by MTA. MTA reviewed the JPA permits as issued, and found nothing that would cause a change in the stream mitigation design as developed. MDE also concurred with the design. MTA plans to advertise the Paint Branch Stream Mitigation construction contract in November 2018, with NTP anticipated in May 2019. The construction duration is scheduled for one year, with project completion anticipated in May 2020.

The project continues with plans to address stormwater mitigation beyond what can be mitigated on the project site, through retrofitting off-site locations in both Montgomery County and Prince George's County. For Montgomery County, the off-site stormwater mitigation sites, if needed, will be implemented via MTA stand-alone contracts. The Purple Line project initially estimated that approximately 17 acres of offsite mitigation would be required in Montgomery County in total. However, as PLTC advanced the project design, that estimate dropped significantly to approximately one acre, although the estimate continues to oscillate up and down as project details are finalized during design advancement. The Purple Line project committed to providing 5 acres of offsite mitigation for Montgomery County in place (i.e., approved by MDE) within the first two years after Financial Close of the P3 contract, which was by June 30, 2018. MTA received conceptual approvals from MDE, and then advanced site development of sites to provide at least 5 acres and submitted them to MDE for final review. As of June 14, 2018, MTA received final MDE approvals for a total of 5.53 acres. MDE has also been reviewing PLTP's onsite mitigation for Montgomery County, which will determine the amount of construction, if any, of offsite mitigation required. PLTP has requested MDE to instead focus on the issuance of permits to allow construction to continue with the installation of E&S controls

in numerous locations instead of on stormwater management approvals, and PLTP is not expected to have the on-site approvals from MDE until some later date. As a result, the project plans to hold off advertising any construction of off-site mitigation sites until and unless it determines that the onsite mitigation is not sufficient. The implementation of the Prince George's County stormwater mitigation sites is included within the scope of the P3 contract, although MTA has been assisting in the identification of potential sites. One of the two large Prince George's County Montpelier Basin sites identified during the P3 procurements phase has been determined to be the only site, if any, needed in Prince George's County. The site development phase design package for this Prince George's County Montpelier Basin site was submitted to MDE, who also involved the Prince George's County Soil Conservation District for review and approval, and the design is advancing through the approval process. The Montpelier site is estimated to generate 6.1 acres of credit; current estimates of Prince George's County offsite stormwater mitigations needs are for approximately one acre. For the stormwater mitigation sites, once each 100% design package is submitted to and approved by the MDE delegated authority/Soil Conservation District, the credit represented by that package is available to support construction of the project, even though construction of the stormwater mitigation site, if needed, would not yet have been completed.

The joint MTA and University of Maryland (UMD) technical board continued its efforts on the mitigation of noise, vibration and electro-magnetic interference (EMI) at the UMD facilities. The vibration report was received in December 2017, but only evaluated areas near critical campus buildings, resulting in approximately 1,300 feet of mitigation, whereas the UMD agreement required the entire campus to be evaluated, which would lead to approximately 6,100 feet of mitigation. The committee is currently awaiting PLTP's submittal of its revised Noise and Vibration report.

## **B.** Project Management Plan and Subplans

#### **Project Management Plan (PMP)**

The current version of the PMP is Version 10, which was submitted on May 10, 2016. After completing its review, the PMOC issued its Oversight Procedure (OP) 20 PMP review report on May 28, 2016, finding that the PMP Version 10 met the FTA requirements for a PMP at the FFGA execution stage of the project. Certain areas of the PMP were noted as needing to be updated after development of the relevant documents by the Concessionaire in accordance with P3 contract requirements, and the PMOC recommended that the PMP be revised and resubmitted after execution of the FFGA. MTA commenced an update of the PMP on December 2017 and nearly completed it in April 2018, but the file was corrupted by a virus. MTA now anticipates submitting the revised PMP in late July 2018.

it has been challenging for MTA to strictly follow the procedures and practices established in the Purple Line PMP Version 10. The most significant deviations from the PMP continue to

relate to the project schedule and to any costs associated with schedule recovery. According to the PMP, the Master Schedule is to be updated monthly; however, the most recent approved Master Schedule update is as of March 15, 2017. Now that the FFGA has been executed, MTA and the P3 Concessionaire have produced a plan to collaborate on schedule recovery and to update the project schedule accordingly, and have started to work on those objectives. See the **Project Schedule** section of this report for further details. After MTA reaches agreement with PLTP on schedule recovery, the impact to project cost, if any, will be negotiated.

## Safety and Security Management Plan (SSMP)

The current version of the SSMP is Version 6 dated October 22, 2014.

the PMOC completed its review and issued its OP22 SSMP review report on February 5, 2016. The PMOC review found that the SSMP was compliant with FTA content requirements for execution of the FFGA requested MTA to resubmit the SSMP after FFGA execution, addressing comments in the PMOC report with updated information from the P3 Concessionaire. An update of the SSMP, incorporating the P3 Concessionaire involvement, continues in process.

## **Quality Assurance Plan (QAP)**

In August 2017, MTA submitted for FTA/PMOC review a complete Quality Assurance Plan update, the MTA Purple Line Quality Assurance Plan Revision 8.0 dated May 2017, which supersedes the Purple Line Project Document for Quality that had been previously reviewed and accepted with comments. The MTA Purple Line Quality Assurance Plan Revision 8.0 incorporates the Concessionaire Quality Program, the Concessionaire's Design Quality Plan (CDQP) and the Concessionaire Construction Quality Plan, as well as an updated Document Control Plan. The PMOC completed its review of QAP Revision 8.0 in accordance with OP24 in October 2017, and found that the documents generally conformed to the OP. Minor comments were provided which can be addressed during the next update.

## Real Estate Acquisition Management Plan (RAMP)

The PMOC reviewed the Purple Line RAMP Version 7, dated May 2016 in accordance with OP23. The PMOC's review, as documented in its OP23 report issued on May 27, 2016, found that RAMP Version 7 met the requirements of OP23 for the then current phase of the project and for the execution of an FFGA. MTA prepared an update of the RAMP in December 2017, and submitted Purple Line RAMP Version 8, dated April 18, 2018 for FTA/PMOC review. The PMOC completed its review and issued its OP23 report dated June 2018, which required revision and resubmittal of the RAMP. MTA is currently addressing the comments and preparing to resubmit the RAMP.

## Fleet Management Plans

The current FTA/PMOC reviewed version of the Purple Line Rail Fleet Management Plan (RFMP) is RFMP Version 7.0, dated February 15, 2016, which incorporates information from the selected P3 Concessionaire's proposal. The PMOC completed review of RFMP Version 7.0, and documented in its OP37 RFMP review report issued on May 27, 2016 that Version 7.0 met the requirements of OP37 for execution of an FFGA. The review also recommended that MTA submit an update to RFMP Version 7.0 to FTA and the PMOC to reflect the P3 Concessionaire's own Rail Fleet Management Plan after MTA review has confirmed that it meets Purple Line project requirements. The P3 contract requires PLTP to submit its RFMP for MTA review and approval within 90 days after the June 17, 2016 P3 contract Financial Close, to submit the RFMP with the LRV Preliminary Design submittal, to submit an updated RFMP with the LRV Final Design submittal, to submit a further updated version no later than six months prior to the scheduled beginning of Revenue Service, and to update the RFMP annually once in revenue service. MTA received, reviewed and approved PLTP's Purple Line Rail Fleet Management Plan Revision 0 dated June 22, 2016 after Financial Close, in accordance with contract requirements. At the time of the LRV Preliminary Design submittal, MTA and PLTP reviewed the RFMP again and determined that Revision 0 dated June 22, 2016 was still valid. MTA submitted PLTP's RFMP Revision 0 dated June 22, 2016 to the FTA/PMOC. This PLTP Revision 0 version of the RFMP had not yet had the benefit of any significant engineering by PLTP after contract award, and has not been reviewed by the PMOC in accordance with OP37.

The current version of the Bus Fleet Management Plan (BFMP) is BFMP Version 8.1, which was submitted for FTA/PMOC review on February 12, 2016. The PMOC completed its review of BFMP Version 8.1 and issued the final OP37 BFMP Review Report on March 4, 2016, concluding that the BFMP met the requirements of OP37 for the execution of a FFGA for the Purple Line project.

#### Risk and Contingency Management Plan (RCMP)

The current version of the RCMP is Version 10, dated May 2016. The PMOC's OP40 review found that Version 10 met the requirements of OP40 for an RCMP at the FFGA stage of a project.

MTA had not been able to establish routine bi-monthly Risk Management Committee meetings or formal updates of the Risk Register as required by the RCMP. MTA resumed bimonthly meetings in October 2017. MTA completed an update of the Purple Line Risk Register in March 2018 and provided a copy to the PMOC. MTA also completed preparation of an RCMP revision, and submitted it to FTA/PMOC for review in April 2018. Also see the **Project Risk** section of this report.

#### Safety and Security Certification Plan (SSCP)

The current version of the Purple Line SSCP is Version 3 dated November 4, 2014, which was reviewed as a companion document to the SSMP. The PMOC review found that

Version 3 met the FTA requirements in support of the FFGA application. An updated version incorporating requirements from the P3 Concessionaire should be submitted for review in conjunction with the updated SSMP submittal. (See SSMP above.)

## C. Project Management Capacity and Capability

Through the PMOC's observations and discussions with MTA, especially MTA Transit Development and Delivery (TDD) and Purple Line project management personnel, the PMOC has noted that MTA has been responsive to finding and assigning management capacity and capability as needed to sufficiently complete the project in compliance with applicable FTA requirements. This has included bringing talent, either MTA or Maryland Department of Transportation (MDOT) personnel or consultants, onto the project to manage the current needs, such as planning, P3 procurement and contracting, real estate acquisition, construction, etc.

Recent (June-July 2018) Purple Line staffing activity has included the following:

- To fill the vacancy caused by the departure of the Project Management Consultant (PMC) Planning Manager, MTA has selected a candidate with strengths in media relations, who started with the project in July 2018.
- MTA continues to interview for a Spanish-speaking replacement to fill the remaining Community Liaison position vacancy.
- The project team is seeking an MTA employee to fill the vacated Construction Manager position, which is being temporarily filled by the current Area 1 Resident Engineer. Interviews continue.
- To address needs that are emerging as the project advances, the project team added a staff member to assist with Safety Certification. Also, a job posting was opened and is still open for an MTA person in Construction Safety.
- MTA is seeking to fill an opening for a Right of Way specialist for the Purple Line project team.

The PMOC continues to monitor the effectiveness of the MTA staff and the added personnel resources from consultants, MDOT and other modal administrations as they have been integrated into overall MTA project management of the Purple Line Project.

## **D.** Project Cost

Appendix 6 of this report summarizes the project's actual expenditures and forecast at completion compared with the project budget as reported in MTA's June 1, 2016 Standard Cost Category (SCC) Workbook, which is the basis of the Purple Line FFGA. The project documented expenditures of \$825.9 million through May 15, 2018 (PLTP costs) /May 31, 2018 (MTA costs). This is less than the total expenditures reported in last month's PMOC June 2018 report, due to MTA's identification of an approximate \$25 million error in the real estate costs as received from the SHA through last month, and another smaller error in Professional Services expenditures through last month, both of which resulted in credits

to the project. Refer also to the FFGA Core Accountability table in the Executive Summary section of this report for details on the planned and actual expenditures on the project.

In the cost estimate presented in the June 1, 2016 SCC Workbook, which is the basis for the FFGA, contingency in Year of Expenditure (YOE) dollars is as follows:

Allocated Contingency \$58.814 million
Unallocated Contingency (SCC 90) \$90.536 million
Total Contingency \$149.350 million

To date, five Change Orders and one Change Order Amendment have been executed under the P3 contract, which have resulted in a \$0 net change to the estimated cost of the FFGA project. Accordingly, the remaining contingency is the original amount of \$149.350 million. There are also multiple Change Orders pending or proposed under the P3 contract that have potential cost impact on the P3 project. Working with the PMOC, the Purple Line project team developed a three-part change tracking system that documents:

- Executed Change Orders
- Pending Change Orders that are pending execution, and Proposed Change Orders that are currently either being priced by the contractor or are in various stages of negotiation
- Potential Change Orders that the contractor has formally submitted to protect specific rights and privileges, but which have not been either fully developed by the contractor or accepted by MTA

The PMOC monitors the executed, pending, proposed and potential changes reflected in monthly updates to these change logs and reviews any noteworthy changes with the project team.

In addition to the Change Orders above, mitigation to recover the schedule (see the **Project Schedule** section of this report, below) may potentially result in added costs to the project, which will need to be negotiated with PLTP.

## **Project Funding**

The funding for the Purple Line project, as reflected in Attachment 3 for the FFGA, is as follows:

#### Sources of Federal Funding and Matching Share Ratios

	Costs Attributed to Source of Funds Dollars	Federal/ Local Matching Ratio within Source	All Federal Funds Dollars	Local Funds Dollars*
Federal 5309 New Starts	2,362,030,286	38/62	900,000,000	1,462,030,286
Federal Other (FTA Section 5307)	45,000,000	80/20	36,000,000	9,000,000
Total	2,407,030,286		936,000,000	1,471,030,286
Overall Federal Share of Project			38.9%	

New Starts Share of Project	37.4%

<sup>\*</sup> Local includes costs funded by the MDOT TTF as well as the P3 concessionaire funded costs. The P3 concessionaire uses Transportation Infrastructure Finance and Innovation Act (TIFIA), private financing, and equity to fund its costs. The P3 concessionaire funded costs are treated as Local Match for the 5309 New Starts funds.

## **Standard Cost Category (SCC) Worksheets**

Appendix 7 presents the Purple Line project cost estimate, based on the June 1, 2016 update of the SCC Workbook in FTA's Standard Cost Category format.

## E. Project Schedule

The PMOC receives copies of the master project schedule updates, including the native Primavera scheduling software files, once the update has been approved by MTA. The March 15, 2017 progress update of the master project schedule was approved as noted in May 2017, and continues to be the latest approved version of the schedule, as later submissions of schedule updates from PLTP have not been approved for various reasons. A copy of the schedule critical path of the March 15, 2017 master project schedule progress update is included in Appendix 8 of this report.

Both MTA and the P3 Concessionaire acknowledge that the schedule slips experienced prior to the execution of the FFGA result in the need for significant mitigation to avoid overall impact to the Revenue Service Date. In early August 2017 after the reinstatement the Record of Decision, executive representatives from PLTP, PLTC, Purple Line Transit Operators (PLTO), MTA and the MDOT Secretary produced a plan for the project management and project controls specialists of the PLTP, PLTC, PLTO and MTA organizations to collaborate and to generate in the very near term a detailed six-month schedule for the start of construction. The draft six-month construction schedule was provided to MTA in early September 2017, but was not approved by MTA. However, PLTP submits four-week look-ahead schedules on a weekly basis, and MTA project controls personnel are currently tracking historical and forecasted project progress based on these submittals. Progress payments continue to be made based on the four-week look-ahead schedules, and will be reconciled once a mitigated baseline schedule is approved. Schedule mitigation concepts developed by integrated MTA/PLTP teams in workshops held during summer 2017 were partly incorporated into the draft mitigated schedule submitted in early December 2017. Since MTA found many issues with this revision, MTA/PLTP scheduling workshops were held over the following two months and resulted in the submittal, review and rejection of multiple revisions of the schedule from December 2017 through March 2018. Although MTA was encouraged by recent progress, agreement on the schedule had not been achieved by the targeted date of March 31, 2018 nor in the succeeding months. PLTP's monthly schedule updates were based on the most recently approved (March 2017) schedule, which no longer reflect reality on the project. As a result, during the first week of May 2018, MTA sent a Directive Letter to PLTP requiring PLTP to use the December 15, 2017 (data date) version of the above schedule iterations for the next schedule update. According to the Directive Letter, this schedule update was to be as of the May 15, 2018 data date, and was to include certain of the schedule mitigation actions agreed on during the above

workshops, as well as a revised right of way schedule that MTA produced with its latest information and provided to PLTP. This schedule update was due from PLTP on June 5, 2018, but was not received until July 5, 2018. Although this schedule update was not provided to or reviewed by the PMOC, MTA reported that it was not based on the December 2017 draft schedule update and the "mitigated" version of the schedule update did not include the mitigations agreed to in the scheduling workshops, as directed by MTA. The mitigated version of the schedule indicated the start of revenue service later than the current FFGA Revenue Service Date of December 31, 2022.

LTP's submittal of the subsequent schedule update, through a data date of June 15, 2018, was due to MTA by July 5, 2018 but

In a parallel effort, MTA requested PLTP to use the June 5, 2018 schedule update (data date of May 15, 2018) data as the basis for revising the Time Impact Analysis (TIA) for the impacts due to the approximately one year delay in the FFGA. MTA received the TIA and is currently reviewing

## **Key Milestones**

had not yet been received as of July 10, 2018

The following are the current key milestone dates for the project based on the March 15, 2017 progress update of the master project schedule and as modified by the most recent project developments discussed between MTA and the PMOC.

National Capital Purple Line LRT Key Milestone Dates							
Locally Preferred Alternative (LPA) Approval Date	August 4, 2009 (A)						
FTA Approval to Enter PE	October 7, 2011 (A)						
FTA Record of Decision	March 19, 2014 (A)						
Issue Final RFP for P3 Concessionaire	July 28, 2014 (A)						
FTA Approval to Start enter Engineering Phase	August 28, 2014 (A)						
Issue Addenda 4 through 6 to the P3 RFP	July through Nov. 2015 (A)						
P3 Technical Proposals Due	November 17, 2015 (A)						
P3 Financial Proposals Due	December 8, 2015 (A)						
Evaluation and Announcement of Selected P3 Proposer	January 2-March 2, 2016(A)						
Board of Public Works (BPW) Approval-P3	April 6, 2016 (A)						
P3 Commercial Close	April 7, 2016 (A)						
Limited Notice to Proceed (LNTP) for P3 Engineering	April 7, 2016 (A)						
MTA submit Full Funding Grant Agreement Application	May 24, 2016 (A)						
P3 Financial Close	June 17, 2016 (A)						
Full Funding Grant Agreement signed	August 22, 2017 (A)						
Start of First Major Construction Activity	August 28, 2017 (A)						
All Significant ROW Acquisition & Relocation	As needed by construction						
P3 Ready to Commence Revenue Service	TBD*						
MTA Opens for Revenue Service	TBD*						
Revenue Operations Date (includes contingency)	December 31, 2022*						
FFGA Revenue Service Date (includes contingency)	December 31, 2022						

\* Revenue Service and Revenue Operations dates indicated reflect expected future schedule recovery and mitigation efforts, which have not yet been achieved.

#### 90-day Look Ahead

The critical 90-day look-ahead activities for the National Capital Purple Line project are

Scheduled Date	Activity / Event
Ongoing	P3 submittal / MTA review of design packages
Ongoing	Completion of critical Real Estate acquisitions and relocations
Ongoing	MTA and PLTP collaboration for agreement on a mitigated project schedule
July 2018	Submittal of the "no environmental impact" documentation to FTA for the B-
	W Parkway ATC
July 2018	Receipt of PLTP's schedule update through June 15, 2018 based on the
	interim December 2017 and partially mitigated schedule (due but not
	received on July 5, 2018)
July 2018	Polk Street Facility D-B Request for Proposal ready for advertisement
Mid-August 2018	Commence relocation (move out) of the Post Office from Spring Center to
	Silver Spring Library
Mid-August 2018	Receipt of the Bethesda Station ATC final design package leading to approval
	of the ATC
Late August 2018	Shipment of first LRV carshell from Spain to Elmira, NY for final assembly

## **Critical Path Activities**

The critical path as reflected in the March 15, 2017 progress update of the master project schedule is through the excavation and construction of the underground Manchester Station, the installation of plinths and rail through the Plymouth Tunnel, installation of the communications system through the Plymouth Tunnel (all in Segment 4), testing, commissioning, safety certification, pre-revenue service and revenue service. The May 15, 2018 data date schedule submitted by PLTP, although not accepted by MTA, is indicating that the critical path has shifted to Segment 7, which includes the aerial structure and Riverdale Park station near Kenilworth Avenue. This work was previously identified as a near critical path that underwent re-design by the new member of the PLTP design team, HNTB. The PMOC noted recently increased PLTP construction activity in this segment.

## F. Quality Assurance / Quality Control (QA/QC)

The Purple Line QA/QC is addressed in Section 10 of the PMP, Quality Program Plan, and the updated MTA Quality Assurance Program Revision 8.0, which incorporates the implementing Quality Plans prepared by PLTP. The most current versions of the PMP, the Purple Line Document for Quality and the QAP are as discussed in the **Project Management Plan and Subplans** section of this report. MTA has been reviewing the multiple updated Quality Assurance plans submitted by PLTP, with PLTP's Design Quality Plan being the last outstanding PLTP plan to be submitted. *MTA is currently* 

reviewing PLTP's formal submittal of the updated Design Quality Plan, which is undergoing further revisions to address Design Services During Construction. After its formal submittal, review and acceptance, MTA will update its QAP if/as needed and submit the plans to FTA/PMOC for review.

The Purple Line project continues to conduct its monthly meeting to review the QA/QC activities performed by the Purple Line project team, including those by the P3 Concessionaire, PMC and the GEC. Documentation from these meetings is distributed separately. The PMOC performs an overview of each distributed package, with more detailed reviews conducted on periodic basis.

The project's Monthly Progress Report to FTA also contains a brief summary of the significant current QA/QC activities/events on the project, *including quality audits and quality reviews of PLTP submittals*.

## G. Safety and Security

PLTP has conducted thirty-four Preliminary Hazard Analysis (PHA) workshop sessions to date. PLTP's Safety and Security Working Group (SSWG) continues to oversee the hazard management process. MTA has representation on the group to provide comments and insight, but does not vote on topics before the PLTP SSWG.

MTA chairs a Safety and Security Certification Committee (SSCC) that reviews, comments on, and approves PLTP hazard management and certification issues. The first meeting of the MTA SSCC was conducted on March 20, 2018. Starting with July 11, 2018, the meeting will be held on a monthly basis on the second Wednesday of the month until the level of activity requires more frequent meetings. The third meeting, July 11, 2018, discussed that MTA has not yet received any blast analyses for review, and has not yet received the LRV Software Failure Modes and Effects Analyses.

The PLTP System Safety team completed development of its first DCCC in May 2017 and submitted it for MTA approval. However, it did not meet MTA expectations and was returned for revision and resubmittal. PLTP had not been preparing DCCCs until January 2018, when they resumed preparing them,

MTA (assisted by the PMC) reviews the DCCCs as part of the Final Design Package according to the established submittal review process. Per PLTP, the DCCCs will be verified prior to the issuance of Released for Construction (RFC) packages. However, MTA continues to return the Certified Elements List (CEL) and the Certified items List (CIL) with comments, to be revised and resubmitted. Revisions to the CEL and CIL could affect DCCCs that have already been issued with RFC packages, and require them to be revised.

PLTP also completed its initial Threat and Vulnerability Assessment (TVA) process and submitted the draft TVA report for MTA review and comment. MTA's review resulted in a significant number of comments, which were returned to PLTP to be addressed. MTA plans to conduct comment resolution meetings with PLTP so that comments can be

effectively addressed in the next submittal, avoiding a pattern of multiple submittals, reviews and revisions. The meeting has not yet been scheduled.

The MTA Purple Line Safety and Security team reviews and comments on the PLTP design submittals, including those of the vehicle supplier.

MTA continues to conduct Fire/Life/Safety meetings with each Montgomery and Prince George's Counties on bi-monthly basis. The meetings provide a basis for the County emergency responders to understand the features of the Purple Line systems, and to resolve any concerns. A current item with Prince George's County addressed sharing camera feeds on the UMD campus, which is being incorporated into the UMD agreement (see the Third Party Agreements subsection of this report).

As required by the P3 contract, the P3 concessionaire, PLTP, is responsible for directly implementing many of the safety and security requirements for the project, including construction safety and the collection and maintenance of the Occupational Safety and Health Administration (OSHA) safety statistics for the project. The Purple Line project statistics through May 2018 (as reported by MTA, since PLTP did not issue its monthly report) remained:

• Recordable Rate (Construction – heavy civil):

Actual: 0.11PLTP goal: 0.45National Ave. 2.8

• Lost Time Rate:

Actual: 0.00PLTP goal: 0.00

See Section B of this report for the status of the safety and security related subplans of the PMP. Appendix 1 of this report includes extensive additional safety and security-related information for the Purple Line project on a quarterly basis.

## H. Americans with Disabilities Act (ADA)

The PMOC confirmed that the Design Criteria Manual applicable to the Purple Line project addresses ADA requirements, including references to the requirements in the Maryland Accessibility Code (MAC), the ADA Accessibility Guidelines for Buildings and Facilities (ADAAG), and the ADA Standards for Transportation Facilities.

Accessibility and compliance with ADA are required as part of the functional requirements for stations and guideway and as part of the codes and standards for light rail vehicles within the P3 contract (Book 2 Part 2) for the Purple Line project. The design packages prepared in accordance with the P3 contract by PLTC are reviewed by MTA and its consultants. In project reviews conducted by the PMOC, MTA has confirmed that it includes ADA compliance in its QA Oversight reviews of PLTC's design packages. ADA compliance is included in the PMOC periodic project reviews, during which timely project

ADA-related items are discussed. In June-July 2018, a few issues were identified with temporary ADA accommodations provided during construction, but PLTP is taking actions to correct them after MTA made them aware of the issues.

## I. Buy America

The PMOC has discussed Buy America requirements with the Purple Line project team during the PMOC project review meetings, and has confirmed that MTA understands that Buy America compliance applies not only to the rail vehicles but is also required for procurement of all manufactured products, including all iron and steel. MTA is also aware that domestic manufacture of all federally-funded procurements is required and should be certifiable. Compliance with Buy America is contained in MTA standard clauses for its procurements, and the P3 contract contains explicit Buy America language in its Appendix 16.

MTA and the project construction contractors have seen the importance of continued awareness to the Buy-America requirements. During the relocation of a gas line by Washington Gas, a foreign manufactured valve was installed and the line was backfilled before the error was detected. Once the error was noted, the noncompliant valve was removed and has been replaced with compliant equipment.

PLTP passed the Buy America requirements on to the vehicle supplier, CAF. The Buy America Pre-Award audit was conducted by Virginkar and Associates, who concluded that there is reasonable certainty that CAF will satisfy the Buy America requirements as stated in 49 CFR 661.

An intermediate post-award Buy America audit for added confidence that the post-delivery audit will not identify issues was conducted of CAF's Elmira, NY facility during the week of October 2, 2017. There were no significant findings, and based on the audit, the domestic content of the LRVs is currently estimated at approximately 62% as compared to the required 60% for these vehicles. CAF is targeting 65% domestic content in the completed vehicle.

## J. Vehicles and Vehicle Technology

Based on the contract negotiated with PLTP, the vehicles will be 136-foot long, multiple articulated light rail vehicle operated as single car maximum length trains. Due to the vehicle's extended length, only 25 vehicles (21 plus 4 spares) will be provided under the FFGA for opening year.

PLTP executed the LRV contract with CAF on June 17, 2016 and issued CAF Notice to proceed on July 5, 2016.

Vehicle manufacturing activities, coordinated with design progress, continued in Spain in June and early July 2018. All CAF intermediate design submittals have been completed and final design submittals continue. CAF design remains approximately 60 days behind schedule and manufacturing is approximately 30 days behind schedule. The carbody stress (crashworthiness) analysis was returned with comments and is undergoing comment resolution by CAF. Actual carbody shell testing will be conducted on the second vehicle shell to be manufactured in Spain. Shock and vibration test continue to be performed by various manufacturers. Fire and smoke tests are scheduled for September 2018, and toxicity tests are scheduled for July – August 2018.

MTA rejected CAF's requested design deviation to utilize an environmental test chamber shorter than the overall vehicle for a second time, and recommended that the existing facility be lengthened to accommodate the Purple Line vehicles. The first carshell is currently scheduled to ship from Spain to Elmira, NY for final assembly in August or possibly September 2018.

Additional Vehicle Status information is included as Appendix 9 of this report on a quarterly basis.

#### PROJECT RISK

MTA has established a risk management organization, which is defined in the project's Risk and Contingency Management Plan, and which is overseen by MTA's Risk Management Committee. Two major elements of the RCMP are the performance of Quantitative Risk Assessments and the maintenance and use of a Risk Register.

During the approximately one-year period of time in which the ROD had been vacated by the federal judge in his decision related to the Friends of the Capital Crescent Trail lawsuit, MTA did not conduct formal Risk Management Committee meetings, conduct additional Quantitative Risk Assessments or perform formal updates of the Risk Register. Though, the Purple Line project management team did assess and respond to the risks associated with that unforeseen chain of events

The project team resumed formal risk meetings in October 2017, including individual updates of each risk on the current Risk Register by the risk owner. An overall update of the Risk Register was completed as draft in January 2018, and updated further and reissued in March 2018. Updating of the Risk Register is an ongoing process throughout a project's duration, and according to MTA's current RCMP, is to be performed bi-monthly. MTA also prepared a formal revision of the RCMP to update it to the current project status, and submitted it to FTA/PMOC for review in April 2018.

The top risks from the project's latest issued update of the Risk Register and PMOC-assessed risks are included as Appendix 2 of this report on a Quarterly basis.

## **ACTION ITEMS**

Action Items are identified at MTA/FTA Quarterly Progress Meetings, at MTA/PMOC Monthly Progress Meetings and at MTA/FTA Biweekly New Starts Progress Conference Calls. Separate lists for each are included. Items identified as closed are removed from the subsequent monthly report. Currently there are no open or new action items related to the Purple Line project.

#### **APPENDICES**

The following Appendices or placeholders are provided with this report:

Appendix 1 Safety and Security Checklist

Per OP25, this item is issued quarterly. Refer to the June 2018 Monitoring Report for the most recent quarterly issuance.

Appendix 2 Top Project Risks

Per OP25, this item is issued quarterly. Refer to the June 2018 Monitoring Report for the most recent quarterly issuance.

Appendix 3 Roadmap to Revenue Operations

Per OP25, this item is issued quarterly "as a separate attachment". Refer to the June 2018 Monitoring Report for the most recent quarterly issuance.

Appendix 4 Project Map

Appendix 5 Acronyms

Appendix 6 Cost vs. Budget

Appendix 7 FTA SCC Workbook – BUILD Main Worksheet

Appendix 8 Project Schedule

Appendix 9 Vehicle Status Report

Appendix 10 Construction Photographs

## Appendix 1 Safety and Security Checklist

## Appendix 2 Top Project Risks

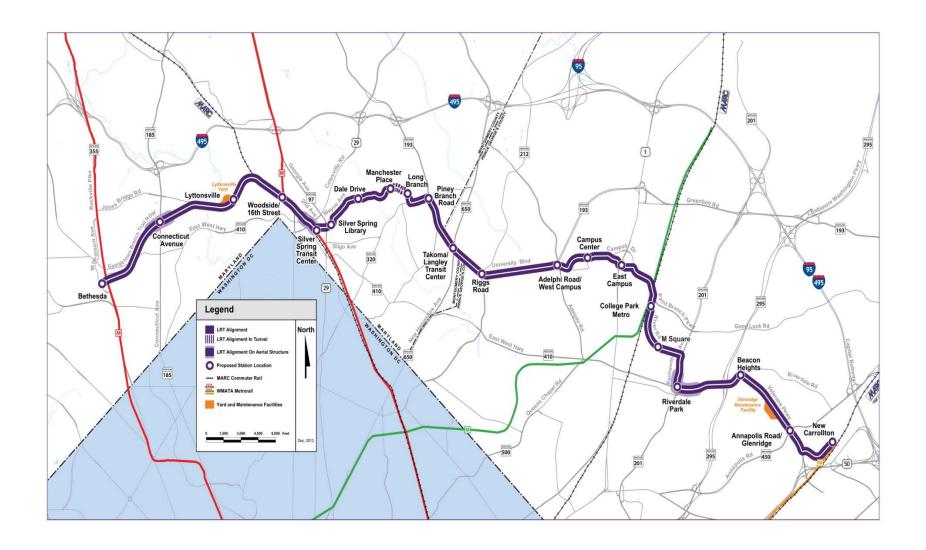
## **Appendix 3** Roadmap to Revenue Operations

In accordance with OP25, the Roadmap to Revenue Operations, prepared from the Project Sponsor's Master Schedule, is issued quarterly as a separate electronic file. Since the Project Sponsor's Master Schedule is undergoing a major revision for schedule recovery, the dates currently shown on this issue of the roadmap are likely to change.

Refer to the June 2018 Monitoring Report for the most recent quarterly issuance.

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# Appendix 4 Project Map



## Appendix 5 List of Acronyms

ADA - Americans with Disabilities Act

ADAAG - ADA Accessibility Guidelines for Buildings and Facilities

ATC - Alternate Technical Concepts
BFMP - Bus Fleet Management Plan
BPW - Board of Public Works

CAF - Construcciones y Auxiliar de Ferrocarriles
CDQP - Concessionaire's Design Quality Plan

D-B - Design-Build

DBE - Disadvantaged Business Enterprise

DBFOM - Design/Build/Finance/Operate/Maintain

DCCC - Design Criteria Conformance Checklist

DNR - Maryland Department of Natural Resources

E&S - Erosion and Sediment

EMI - Electro-Magnetic Interference
FCP - Forest Conservation Plan
FFGA - Full Funding Grant Agreement
FTA - Federal Transit Administration
GEC - General Engineering Consultant

JPA - Joint Permit Application
LNTP - Limited Notice to Proceed
LOD - Limits Of Disturbance

LPA - Locally Preferred Alternative

LRT - Light Rail Transit LRV - Light Rail Vehicle

MAC - Maryland Accessibility Code

MARC - Maryland Area Regional Commuter
MDE - Maryland Department of the Environment
MDOT Maryland Department of Transportation

MHT - Maryland Historic Trust
 MOA - Memorandum of Agreement
 MTA - Maryland Transit Administration
 NEPA - National Environmental Policy Act
 NFPA - National Fire Protection Association

NPS - National Parks Service
 NTP - Notice to Proceed
 OP - Oversight Procedures

OSHA - Occupational Health and Safety Administration

P3 - Public Private Partnership PD - Project Development

PEPCO - Potomac Electric Power Corporation

PHA - Preliminary Hazards Analysis
PLTC - Purple Line Transit Constructors
PLTO - Purple Line Transit Operators
PLTP - Purple Line Transit Partners

PMC - Project Management Consultant

PMOC - Project Management Oversight Contractor

PMP - Project Management Plan

QA - Quality Assurance QAP - Quality Assurance Plan

QC - Quality Control

RAMP - Real Estate Acquisition and Management Plan RCMP - Risk and Contingency Management Plan

RFMP - Rail Fleet Management Plan
RFC - Released for Construction
RFP - Request for Proposal
RFO - Request for Qualifications

ROD - Record of Decision

ROW - Right-of-Way

RSD - Revenue Service Date SCC - Standard Cost Category

SEIS - Supplemental Environmental Impact Statement

SHA - State Highway Administration

SSCC - Safety and Security Certification Committee

SSCP - Safety and Security Certification Plan SSMP - Safety and Security Management Plan

SSTC - Silver Spring Transit Center SWM - Stormwater Management

SSWG - Safety and Security Working Group
TDD - Transit Development and Delivery

TIA - Time Impact Analysis

TIFIA - Transportation Infrastructure Finance and Innovation Act

TPSS - Traction Power Substation

TVA - Threat and Vulnerability Assessment

UMD - University of Maryland

USACE - United States Army Corps of Engineers

WMATA - Washington Metropolitan Area Transit Authority WSSC - Washington Suburban Sanitary Commission

YOE - Year of Expenditure

## Appendix 6 Cost vs. Budget

The following are project budgets, actual expenditures and forecast at completion amounts through May 15, 2018 (for PLTP costs) and May 31, 2018 (for MTA costs), compared with the project budget as reported in MTA's June 1, 2016 SCC Workbook and MTA's current Working Budget.

(in \$1,000)

SCC	Cost Category	Budget (June 1, 2016 SCC Workbook)	Working Budget* (Jan. 1, 2017 SCC Workbook)	Expended	Forecast at Completion
10	Guideway and Track	280,620,726	258,782,885	24,782,885	258,782,885
20	Stations	114,857,016	116,127,445	3,411,416	116,127,445
30	Maintenance Facility	94,155,591	94,155,591	10,005,970	94,155,591
40	Sitework	521,968,990	315,482,782	65,343,153	315,482,782
50	Systems	263,887,313	263,887,313	30,627,323	263,887,313
	Subtotal 10 thru 50	1,275,489,636	1,048,436,017	133,808,361	1,048,436,017
60	Right-of-Way	229,600,000	229,600,000	162,655,987	229,600,000
70	Vehicles	212,940,927	212,940,927	16,508,094	212,940,927
80	Professional Services (total)	571,658,114	798,711,733	512,953,563	798,711,733
80.01	Project Development (PD)	87,149,878	87,149,878	87,149,878	87,149,878
80.02	Engineering	139,766,036	114,618,846	94,520,383	114,618,846
80.03	Project Management for Design and Construction	148,555,323	227,047,206	118,137,899	227,047,206
80.04	Construction Administration & Management	83,269,280	255,349,776	125,320,240	255,349,776
80.05	Professional Liability; other Non-Construction Insurance	34,534,796	34,534,796	25,976,417	34,534,796
80.06	Legal; Permits; Review Fees by other agencies, cities, etc.	5,805,117	10,205,293	8,198,785	10,205,293
80.07	Surveys, Testing, Investigation, Inspection	15,164,346	16,798,570	7,703,908	16,798,570
80.08	Start up	57,413,338	53,007,367	-	53,007,367
	Subtotal 10 - 80	2,289,688,678	2,289,688,678	825,926,005	2,289,688,678
90	Contingency	90,535,748	90,535,748	-	90,535,748
100	Finance Charges	26,805,863	26,805,863	-	26,805,863
	Total	2,407,030,288	2,407,030,288	825,926,005	2,407,030,288

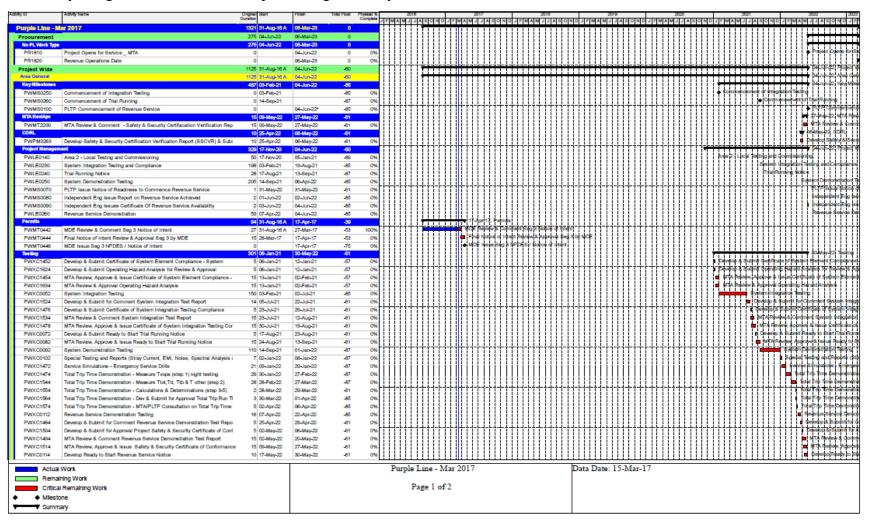
<sup>\*</sup> NOTE: The Purple Line Working Budget is based on the current approved (December 2016) cost and resource loaded Baseline Project Schedule, which is undergoing mitigation and revision. Once the project schedule is re-baselined, the budget can be accordingly updated.

# Appendix 7 FTA SCC Workbook – BUILD Main, June 1, 2016 Update

Maryland Transit Administration						To	oday's Date	5/24/1
Maryland National Capital Purple Line						Yr of E	sase Year \$	2016
FFGA Applica ion							venue Ops	2022
	Quantity	Base Year	Base Year	Base Year	Base Year	Base Year	Base Year	YOE Dol
		Dollars w/o Contingency	Dollars Allocated	Dollars TOTAL	Dollars Unit Cost	Dollars Percentage	Dollars Percentage	Total (X000)
		(X000)	Contingency	(X000)	(X000)	of Construction	of Total	(2000)
		(/	(X000)	(,	( 111)	Construction Cost	Total Project Cost	
GUIDEWAY & TRACK ELEMENTS (route miles)	16.20	259,766	0.00	259,766	\$16,035	22%	12%	280,62
10 01 Guideway At-grade exclusive right-of-way	3 26	2 978		2 978	\$913			3 244
10 02 Guideway At-grade semi-exclusive (allows cross-traffic)	9 67	12 497		12 497	\$1 292			13 20
10 03 Guideway At-grade in mixed traffic	1 20	12 862		12 862	\$10 718			13 96
10 04 Guideway Aerial structure 10 05 Guideway Built-up fill	0 46	67 018 0		67 018 0	\$145 692			73 22 0
10 06 Guideway Underground cut & cover	0 00	0		0	\$0			0
10 07 Guideway Underground tunnel	0 36	58 344		58 344	\$162 068			62 73
10 08 Guideway Retained cut or fill	1 25	20 805		20 805	\$16 644			22 69
10 09 Track Direct fixation 10 10 Track Embedded		6 948 29 159		6 948 29 159	4			7 570 30 81
10 11 Track Ballasted		30 012		30 012	1			32 57
10 12 Track Special (switches turnouts)		19 141		19 141	1		•	20 60
10 13 Track Vibration and noise dampening		0		0				0
STATIONS, STOPS, TERMINALS, INTERMODAL (number)	21	103,521	0	103,521	\$4,930	9%	5%	114,8
20 01 At-grade station stop shelter mall terminal platform 20 02 Aerial station stop shelter mall terminal platform	16 3	23 884 45 703		23 884 45 703	\$1 493 \$15 234			26 29 51 03
20 02 Aerial station stop shelter mail terminal platform 20 03 Underground station stop shelter mall terminal platform	2	30 698		30 698	\$15 234 \$15 349			33 93
20 04 Other stations landings terminals Intermodal ferry trolley etc	0	0		0	7.50.0			0
20 05 Joint development		0		0				0
20 06 Automobile parking multi-story structure		0		0				0
20 07 Elevators escalators	10.00	3 236		3 236	A==		40/	3 599
SUPPORT FACILITIES: YARDS, SHOPS, ADMIN. BLDGS 30 01 Administration Building Office sales storage revenue counting	16.20	<b>87,590</b> 29 571	0	<b>87,590</b> 29 571	\$5,407	7%	4%	<b>94,15</b> 31 89
30 02 Light Maintenance Facility		951		951	1			1 062
30 03 Heavy Maintenance Facility		44 357		44 357				47 84
30 04 Storage or Maintenance of Way Building		0		0				0
30 05 Yard and Yard Track		12 710		12 710				13 35
SITEWORK & SPECIAL CONDITIONS 40 01 Demolition Clearing Earthwork	16.20	<b>481,579</b> 45 651	2,405	<b>483,984</b> 45 651	\$29,876	41%	22%	<b>521,9</b>
40 02 Site Utilities Utility Relocation		143 356	1 596	144 952	1			154 04
40 03 Haz mat'l contam'd soil removal/mitigation ground water treatments		17 099		17 099				18 43
40 04 Environmental mitigation e g wetlands historic/archeologic parks		24 936	808	25 744				27 71
40 05 Site structures including retaining walls sound walls 40 06 Pedestrian / bike access and accommodation landscaping		64 172 22 662		64 172 22 662	1			70 24 24 39
40 07 Automobile bus van accessways including roads parking lots		135 633		135 633				148 18
40 08 Temporary Facilities and other indirect costs during construction SYSTEMS	16.20	28 072 <b>225,424</b>	10,376	28 072 235,800	\$14,556	20%	11%	30 14 <b>263,8</b>
50 01 Train control and signals	10.20	53 515	10,376	53 515	\$14,550	20 %	1176	60 16
50 02 Traffic signals and crossing protection		32 772		32 772				36 58
50 03 Traction power supply substations		29 992		29 992				32 84
50 04 Traction power distribution catenary and third rail		42 788		42 788				47 71
50 05 Communications 50 06 Fare collection system and equipment		33 620 2 918	10 376	33 620 13 294	4			37 77 15 56
50 07 Central Control		29 819	10 370	29 819	1			33 24
onstruction Subtotal (10 - 50)	16.20	1,157,880	12,781	1,170,661	\$72,263	100%	52%	1,275,4
ROW, LAND, EXISTING IMPROVEMENTS	16.20	186,092	37,187	223,279	\$13,783		10%	229,6
60 01 Purchase or lease of real estate		166 132	32 483	198 615				203 14
60 02 Relocation of existing households and businesses  VEHICLES (number)	25	19 959 <b>192,691</b>	4 704 <b>0</b>	24 664 <b>192,691</b>	\$7,708		9%	26 45 <b>212,9</b>
70 01 Light Rail	25	186 771		186 771	\$7,700		0,3	206 3
70 02 Heavy Rail	0			0				0
70 03 Commuter Rail	0			0				0
70 04 Bus 70 05 Other	0	5 920		0 5 920				0 6 59
70 06 Non-revenue vehicles	0	3 320		0				0
70 07 Spare parts	0			0				0
PROFESSIONAL SERVICES (applies to Cats. 10-50)	16.20	535,369	6,032	541,401	\$33,420	46%	24%	571,6
80 01 Project Development		87 150		87 150				87 15
80 02 Engineering 80 03 Project Management for Design and Construction		136 688 131 594	5 872	136 688 137 466				139 7 148 5
80 04 Construction Administration & Management		76 410	3 372	76 410				83 26
80 05 Professional Liability and other Non-Construction Insurance		32 697		32 697				34 53
80 06 Legal Permits Review Fees by other agencies cities etc		5 530	88	5 618				5 80
80 07 Surveys Testing Investigation Inspection		14 214	73	14 287				15 16
80 08 Start up	16.20	51 086 <b>2,072,032</b>	56,000	51 086 <b>2,128,032</b>	\$131,360		95%	57 41 <b>2,289,</b>
UNALLOCATED CONTINGENCY	16.20	2,072,032	50,000	2,128,032 81,652	\$131,360		95% 4%	90,53
ubtotal (10 - 90)	16.20			2,209,684	\$136,400		99%	2,380,2
0 FINANCE CHARGES				24,128			1%	26,80
otal Project Cost (10 - 100)	16.20			2,233,812	\$137,890		100%	2,407,0
ocated Contingency as % of Base Yr Dollars w/o Contingency				2.70%				
ocated Contingency as % of Base Yr Dollars w/o Contingency allocated Contingency as % of Base Yr Dollars w/o Contingency all Contingency as % of Base Yr Dollars w/o Contingency				3.94% 6.64%				
ocated Contingency as % of Base Yr Dollars w/o Contingency allocated Contingency as % of Base Yr Dollars w/o Contingency				3.94%				\$78 7

## **Appendix 8** Project Schedule

The following is the Purple Line project Schedule Critical Path, as of the March 15, 2017 progress update, which is the most recent approved update of the Purple Line Schedule. As noted in the body of the report, the critical path as reflected here is subject to change as the fully mitigated schedule is developed and agreed to by PLTP and MTA.



Mark   Table   Mark	Temple	Orubbing, Orading & Temp Fercing - Manchester  2 Bidge @ Manchester Station  2 Bidge @ Manchester Station  3 Premp Facilities/L'Bittles/Grading-Manchester  If Solder Piles - Manchester - South  If Solder Piles - Manchester - Temp. Parking  vation / Lagging/Bracing & Mudmat - Manchester - Temp. Parking  orany parking for Kenneod House - Manchester  If Solder/Bee - Manchester  If Solder/Bee - Manchester - North  If Solder/Bee - Manchester - Phase 1  If CAC Walls - Manchester - Phase 1  If Platform Walls & Pre-Cast Platform Panels - Manchester - Phase 1  CAC Walls - Manchester - Phase 1  Excavation/Lagging & Bracing Egress Shaft - Manchester - Phase 1  Excavation/Lagging & Bracing Egress Shaft - Manchester - Phase 1  Full Egress Shaft/Waterproofing - Manchester - Phase 1  If Il C&C Turnel - Manchester - Phase 1	728 18-Apr-17 729 18-Apr-17 729 18-Apr-17 729 18-Apr-17 30 16-May-17 30 17-Jun-17 30 17-Jun-17 30 19-Dot-17 14 13-Sep-17 30 19-Dot-17 5 08-Feb-18 105 15-Feb-18 28 16-Jul-18 44 13-Aug-18 30 15-Jan-19 24 07-Aug-19 24 07-Aug-19 4 22-Oct-19	11-Jan-21 11-Jan-21 15-May-17 27-Jun-17 19-Jul-17 19-Jul-17 12-Sep-17 12-Sep-17 15-Nov-17 14-Dec-17 14-Peb-18 13-Jul-18 12-Jul-18 13-Jul-18 25-Peb-19 15-Apr-19 16-Aug-19 10-Sep-19	31 31 31 33 33 33 33 33 33 33 33 33 33 3	0% 0% 0% 0% 0% 0% 0% 0% 0% 0%				She Dashbig, Clading 6 temp Pencing.  Comod 28 lique de Manchenier blatin Shelp Tiesel Publisher Unider Unider Carlo Shelp Tiesel Publisher Unider Carlo Shelp Tiesel Publisher Unider Carlo Shelp Tiesel Publisher Unider Carlo Shelp Tiesel Shelp Tiesel Shelp Tiesel Shelp Tiesel Transcrap parking lock Install Sobiet Fiel Transcrap parking lock Shelp Tiesel	# PLANCE PRODUCT CONTRACTOR CONTRACTOR  # PLANCE STREET CONTRACTOR CONTRACTOR  # PLANCE STREET  # PARCET
Page	Temple	Orubbing, Orading & Temp Fercing - Manchester  2 Bidge @ Manchester Station  2 Bidge @ Manchester Station  3 Premp Facilities/L'Bittles/Grading-Manchester  If Solder Piles - Manchester - South  If Solder Piles - Manchester - Temp. Parking  vation / Lagging/Bracing & Mudmat - Manchester - Temp. Parking  orany parking for Kenneod House - Manchester  If Solder/Bee - Manchester  If Solder/Bee - Manchester - North  If Solder/Bee - Manchester - Phase 1  If CAC Walls - Manchester - Phase 1  If Platform Walls & Pre-Cast Platform Panels - Manchester - Phase 1  CAC Walls - Manchester - Phase 1  Excavation/Lagging & Bracing Egress Shaft - Manchester - Phase 1  Excavation/Lagging & Bracing Egress Shaft - Manchester - Phase 1  Full Egress Shaft/Waterproofing - Manchester - Phase 1  If Il C&C Turnel - Manchester - Phase 1	728 16-Appc-17 728 18-Appc-17 20 18-Appc-17 30 18-May-17 30 17-May-17 30 07-Jun-17 38 20-Jul-17 41 13-Sep-17 20 16-Nov-17 20 15-Dec-17 20 15-Dec-17 36 15-Dec-18 15-Feb-18 155 15-Feb-18 28 16-Jul-18 44 13-Aug-18 44 13-Aug-18 15-Jen-19 20 17-Aug-19 24 07-Aug-19 24 17-Aug-19 24 17-Aug-19 24 17-Aug-19 24 17-Aug-19 24 17-Aug-19 24 17-Aug-19 25 18-Dec-19	11-Jan-21 11-Jan-21 15-May-17 27-Jun-17 19-Jul-17 19-Jul-17 12-Sep-17 12-Sep-17 15-Nov-17 14-Dec-17 14-Peb-18 13-Jul-18 12-Jul-18 13-Jul-18 25-Peb-19 15-Apr-19 16-Aug-19 10-Sep-19	31 -31 -33 -33 -33 -33 -33 -33 -33 -33 -	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%				See Setzielg, Chadray & Terep February  General Sellings de Manchester Station  Settin Field Fuel Station  Install Social Field Challenge Chadrage  Install Social Field Challenge Chadrage  Install Social Field Charlenge Charlenge  Install Social Field Charlenge Charlenge  Install Social Field  Install Social Field  Install Social Field	Mancheder
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# Appendix 9 Vehicle Status Report

## **Appendix 10** Construction Photographs



**Photo 1**: Demolition of the existing Lyttonsville Place Bridge



**Photo 2:** Plymouth Tunnel east cut & cover (Arliss Street) looking generally west into the tunneling operations