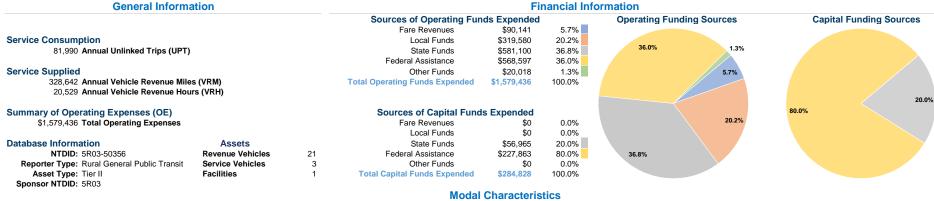
2901 27Th Avenue Escanaba, Mi 49829



Vehicles Operated

Service Efficiency

Operation Characteristics

at Maximum Service Directly Operated Tra

Purchased	Operating	Fare Revenues	
ansportation	Expenses		
-	\$1,579,436	\$90,141	
-	\$1,579,436	\$90,141	



Annual Vehicle Annual Vehicle Revenue Miles Revenue Hours 328,642

20,529 328,642 20.529

Service Effectiveness

Performance Measures

Demand Response

Mode

Total

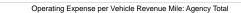


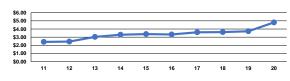
19

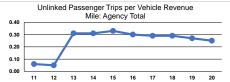
19



Mode	Operating Expenses per Unlinked Passenger Trip	Unlinked Trips per Vehicle Revenue Mile	Unlinked Trips per Vehicle Revenue Hour
Demand Response	\$19.26	0.2	4.0
Total	\$19.26	0.2	4.0







Performance Measure Targets - 2021

Performance Measure - Asset Type - Target % not in State of Good Repair

Equipment - Automobiles - 62%

Equipment - Trucks and other Rubber Tire Vehicles - 44%

Facility - Administrative / Maintenance Facilities - 3%

Facility - Passenger / Parking Facilities - 3% Rolling Stock - AO - Automobile - 10%

Rolling Stock - BU - Bus - 13%

Rolling Stock - CU - Cutaway - 6%

Rolling Stock - FB - Ferryboat - 40%

Rolling Stock - MV - Minivan - 19%

Rolling Stock - SB - School Bus - 15%

Rolling Stock - SV - Sports Utility Vehicle - 10%

Rolling Stock - VN - Van - 20%