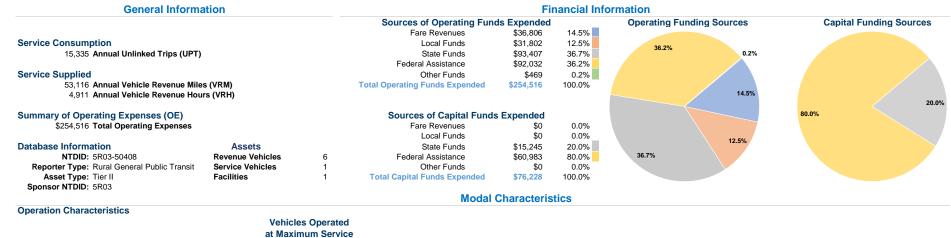
399 Quincy St Hancock, Mi 49930-1801



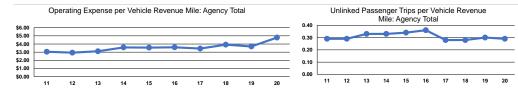
Directly Purchased

Operated Transportation Expenses Mode Demand Response \$254,516 Total

Fare Operating Revenues \$36.806 \$254,516 \$36.806 **Uses of Capital Annual Vehicle Annual Vehicle** Funds Annual Unlinked Trips Revenue Miles Revenue Hours \$76,228 15,335 53,116 4,911 \$76,228 15,335 53,116 4,911

Performance Measures

Service Efficiency Service Effectiveness **Operating Expenses** Operating Expenses per Operating Expenses per per Unlinked Unlinked Trips per Unlinked Trips per Mode Vehicle Revenue Mile Vehicle Revenue Hour Mode Passenger Trip Vehicle Revenue Mile Vehicle Revenue Hour Demand Response \$4.79 \$51.83 Demand Response \$16.60 0.3 3.1 Total \$4.79 \$51.83 **Total** \$16.60 0.3 3.1



Performance Measure Targets - 2021

Performance Measure - Asset Type - Target % not in State of Good Repair

Equipment - Automobiles - 62%

Equipment - Trucks and other Rubber Tire Vehicles - 44%

Facility - Administrative / Maintenance Facilities - 3%

Facility - Passenger / Parking Facilities - 3% Rolling Stock - AO - Automobile - 10%

Rolling Stock - BU - Bus - 13%

Rolling Stock - CU - Cutaway - 6%

Rolling Stock - FB - Ferryboat - 40%

Rolling Stock - MV - Minivan - 19%

Rolling Stock - SB - School Bus - 15%

Rolling Stock - SV - Sports Utility Vehicle - 10%

Rolling Stock - VN - Van - 20%