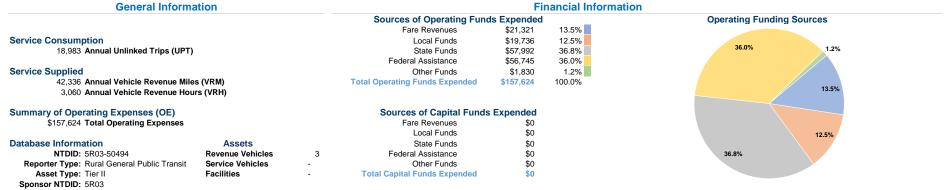
241 S Front St P.O. Box 430

Dowagiac, Mi 49047-0430



Modal Characteristics

Operation Characteristics

Vehicles Operated at Maximum Service

Directly	Purchased

eu	Operating	raie
ion	Expenses	Revenues
2	\$157,624	\$21,321
2	\$157,624	\$21,321
	ion 2 2	ion Expenses 2 \$157,624

Uses of Capital		Annual Vehicle	Annual Vehicle
Funds	Annual Unlinked Trips	Revenue Miles	Revenue Hours
\$0	18,983	42,336	3,060
\$0	18,983	42,336	3,060

Performance Measure Targets - 2021

Equipment - Trucks and other Rubber Tire Vehicles - 44%

Facility - Administrative / Maintenance Facilities - 3% Facility - Passenger / Parking Facilities - 3%

Equipment - Automobiles - 62%

Rolling Stock - BU - Bus - 13%

Rolling Stock - VN - Van - 20%

Rolling Stock - CU - Cutaway - 6% Rolling Stock - FB - Ferryboat - 40%

Rolling Stock - MV - Minivan - 19%

Rolling Stock - SB - School Bus - 15%

Rolling Stock - SV - Sports Utility Vehicle - 10%

Rolling Stock - AO - Automobile - 10%

Performance Measure - Asset Type - Target % not in State of Good Repair

Performance Measures

Mode
Demand Response
Total

Service Efficiency

	Operating Expenses per	Operating Expenses per
Mode	Vehicle Revenue Mile	Vehicle Revenue Hour
Demand Response	\$3.72	\$51.51
Total	\$3.72	\$51.51





